

**3. Business Analysis Planning and Monitoring**

10.5 Brainstorming  
 10.7 Business Cases  
 10.9 Business Rules Analysis  
 10.18 Document Analysis  
 10.19 Estimation  
 10.20 Financial Analysis  
 10.22 Functional Decomposition  
 10.25 Interviews  
 10.26 Item Tracking  
 10.27 Lessons Learned  
 10.28 Metrics and Key Performance Indicators (KPIs)  
 10.29 Mind Mapping  
 10.31 Observation  
 10.32 Organizational Modelling  
 10.34 Process Analysis  
 10.35 Process Modelling  
 10.37 Reviews  
 10.38 Risk Analysis and Management  
 10.40 Root Cause Analysis  
 10.41 Scope Modelling  
 10.45 Survey or Questionnaire  
 10.50 Workshops

**4. Elicitation and Collaboration**

10.4 Benchmarking and Market Analysis  
 10.5 Brainstorming  
 10.9 Business Rules Analysis  
 10.10 Collaborative Games  
 10.11 Concept Modelling  
 10.14 Data Mining  
 10.15 Data Modelling  
 10.18 Document Analysis  
 10.19 Estimation  
 10.21 Focus Groups  
 10.24 Interface Analysis  
 10.25 Interviews  
 10.27 Lessons Learned  
 10.29 Mind Mapping  
 10.31 Observation  
 10.34 Process Analysis  
 10.35 Process Modelling  
 10.36 Prototyping  
 10.37 Reviews  
 10.38 Risk Analysis and Management  
 10.43 Stakeholder List, Map, or Personas  
 10.45 Survey or Questionnaire  
 10.50 Workshops

**5. Requirements Life Cycle Management**

10.1 Acceptance and Evaluation Criteria  
 10.2 Backlog Management  
 10.7 Business Cases  
 10.9 Business Rules Analysis  
 10.13 Data Flow Diagrams  
 10.15 Data Modelling  
 10.16 Decision Analysis  
 10.18 Document Analysis  
 10.19 Estimation  
 10.20 Financial Analysis  
 10.22 Functional Decomposition  
 10.24 Interface Analysis  
 10.25 Interviews  
 10.26 Item Tracking  
 10.33 Prioritization  
 10.35 Process Modelling  
 10.37 Reviews  
 10.38 Risk Analysis and Management  
 10.47 Use Cases and Scenarios  
 10.48 User Stories  
 10.50 Workshops

**6. Strategy Analysis**

10.1 Acceptance and Evaluation Criteria  
 10.3 Balanced Scorecard  
 10.4 Benchmarking and Market Analysis  
 10.5 Brainstorming  
 10.6 Business Capability Analysis  
 10.7 Business Cases  
 10.8 Business Model Canvas  
 10.11 Concept Modelling  
 10.14 Data Mining  
 10.16 Decision Analysis  
 10.17 Decision Modelling  
 10.18 Document Analysis  
 10.19 Estimation  
 10.20 Financial Analysis  
 10.21 Focus Groups  
 10.22 Functional Decomposition  
 10.25 Interviews  
 10.26 Item Tracking  
 10.27 Lessons Learned  
 10.28 Metrics and Key Performance Indicators (KPIs)  
 10.29 Mind Mapping  
 10.31 Observation  
 10.32 Organizational Modelling  
 10.34 Process Analysis  
 10.35 Process Modelling  
 10.36 Prototyping  
 10.38 Risk Analysis and Management  
 10.40 Root Cause Analysis  
 10.41 Scope Modelling  
 10.45 Survey or Questionnaire  
 10.46 SWOT Analysis  
 10.49 Vendor Assessment  
 10.50 Workshops

**7. Requirements Analysis and Design Definition**

10.1 Acceptance and Evaluation Criteria  
 10.2 Backlog Management  
 10.4 Benchmarking and Market Analysis  
 10.5 Brainstorming  
 10.6 Business Capability Analysis  
 10.7 Business Cases  
 10.8 Business Model Canvas  
 10.9 Business Rules Analysis  
 10.11 Concept Modelling  
 10.12 Data Dictionary  
 10.13 Data Flow Diagrams  
 10.15 Data Modelling  
 10.16 Decision Analysis  
 10.17 Decision Modelling  
 10.18 Document Analysis  
 10.19 Estimation  
 10.20 Financial Analysis  
 10.21 Focus Groups  
 10.22 Functional Decomposition  
 10.23 Glossary  
 10.24 Interface Analysis  
 10.25 Interviews  
 10.26 Item Tracking  
 10.27 Lessons Learned  
 10.28 Metrics and Key Performance Indicators (KPIs)  
 10.29 Mind Mapping  
 10.30 Non-functional Requirements Analysis  
 10.32 Organizational Modelling  
 10.35 Process Modelling  
 10.36 Prototyping  
 10.37 Reviews  
 10.38 Risk Analysis and Management  
 10.40 Root Cause Analysis  
 10.41 Scope Modelling  
 10.42 Sequence Diagrams  
 10.43 Stakeholder List, Map, or Personas  
 10.44 State Modelling  
 10.45 Survey or Questionnaire  
 10.46 SWOT Analysis  
 10.47 Use Cases and Scenarios  
 10.48 User Stories  
 10.49 Vendor Assessment  
 10.50 Workshops

**8. Solution Evaluation**

10.1 Acceptance and Evaluation Criteria  
 10.4 Benchmarking and Market Analysis  
 10.5 Brainstorming  
 10.7 Business Cases  
 10.9 Business Rules Analysis  
 10.14 Data Mining  
 10.16 Decision Analysis  
 10.18 Document Analysis  
 10.20 Financial Analysis  
 10.21 Focus Groups  
 10.25 Interviews  
 10.26 Item Tracking  
 10.27 Lessons Learned  
 10.28 Metrics and Key Performance Indicators (KPIs)  
 10.30 Non-functional Requirements Analysis  
 10.31 Observation  
 10.32 Organizational Modelling  
 10.33 Prioritization  
 10.34 Process Analysis  
 10.35 Process Modelling  
 10.36 Prototyping  
 10.38 Risk Analysis and Management  
 10.39 Roles and Permissions Matrix  
 10.40 Root Cause Analysis  
 10.45 Survey or Questionnaire  
 10.46 SWOT Analysis  
 10.47 Use Cases and Scenarios  
 10.49 Vendor Assessment  
 10.50 Workshops